

Calendar Year 2008
Annual Report



A HISTORY OF SERVICE

Department of Public Works

City of Covina

Mission Statement: The City of Covina provides responsive municipal services and manages public resources to enhance the quality of life for our community.

City of Covina – Public Works Department

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Director's Message

On behalf of the dedicated and talented men and women of the City of Covina's Public Works Department, it is my privilege to present the Department's second Annual Report covering the period ending December 31, 2008. This Report catalogs the Department's many accomplishments of 2008 while outlining the individual activities and performances of each of the Department's six (6) operating divisions.

Similar to many public and private institutions, 2008 presented severe economic challenges to our ability to meet the service needs of the community; and we have faced those challenges. The ongoing volatility in energy and construction prices has continued to have a significant impact on all of our operations. Additionally, tightened credit markets have resulted in increased operating costs for third-party contractors. As a result, the quantity of work performed has been negatively affected as the Department has had to repeatedly modify its processes and procedures in efforts to cope with these rising costs. As always, increased, unfunded regulatory requirements continue to provide challenges to the Department, and the uncertainty of revenues due to the State's fiscal crisis continue to reduce and severely limit the Department's ability to respond to the community's needs. However, through strategic planning and coordination of projects, and the community's support of increased water and wastewater fees, we hope to overcome many of the negative impacts these forces have represented.

Setting the City's aging infrastructure against the backdrop of the current fiscal and regulatory environment, the Public Works Department's future looks to be busy, exciting and challenging; especially considering the City Council's recent approval of the implementation of an in-house sanitary sewer maintenance program. The Department's approach and success in addressing all of the challenges it will face will play a major role in the stabilization of property values, as well as the short- and long-term growth and development of the city.

We know that increased demands on the Public Works Department will continue in 2009, and the Department is preparing to meet the community's expectations in an efficient and cost-effective manner. I am proud to serve the residents and business owners of Covina, and the men and women of the Public Works Department, and look forward to even greater successes in the year to come.



Steve A. Henley
Director of Public Works



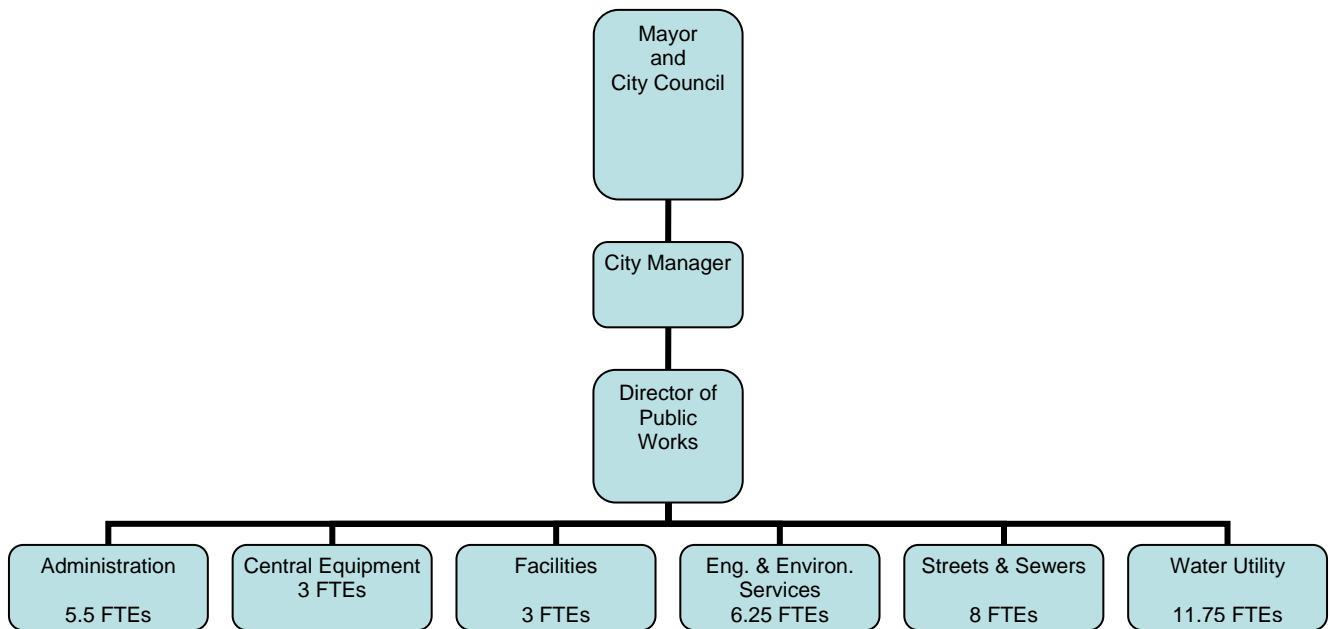
2008 PUBLIC WORKS ORGANIZATION

MISSION STATEMENT

The Public Works Department strives to provide a systematic approach to development, maintenance and operation of the City's infrastructure and to assist other departments in the fulfillment of their missions.

The Public Works Department has refined its organizational structure over the past year in an on-going effort to deliver services as efficiently and cost-effectively as possible with the limited resources available. In 2008, the Department consisted of thirty-eight and one-half (38.5) full-time equivalent (FTE) positions organized into six divisions.

PUBLIC WORKS ORGANIZATIONAL CHART



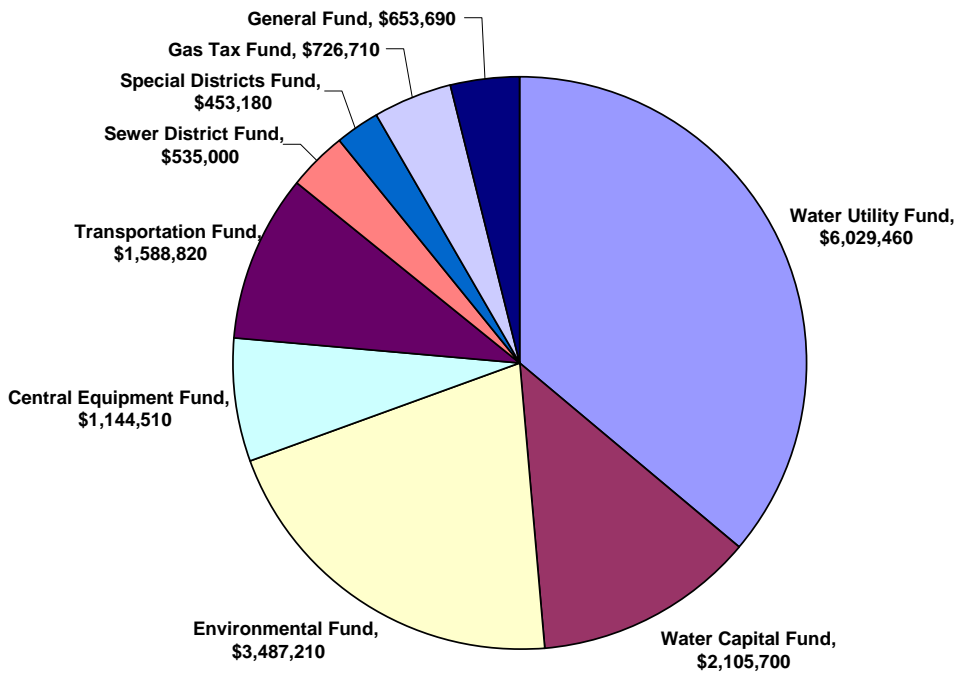
PUBLIC WORKS HISTORICAL STAFFING – 1990 to 2008		
1990	1997	2008
52	40	38.5



FINANCIAL REVIEW

One of the most critical management issues for Public Works and the City as a whole continues to be securing adequate and stable funding for operational expenses and capital projects. Operating revenues for FY 2008-2009 total \$16,835,480; consisting of nine major sources: Central Equipment Fund, Environmental Fund, Gas Tax Fund, General Fund, Special Districts Fund, Sewer District Fund, Transportation Fund, Water Capital Fund, and Water Utility Fund. As depicted below, approximately 96% of the Department's funding currently comes from restricted and/or Enterprise funds while only 4% originates from within the City's General Fund.

2008 – 2009 MAJOR FUND SOURCES



Considering the unreliable nature of federal and state funding for local infrastructure renovation, maintenance and operation, stable funding sources for the City's utility and roadway systems and facilities continue to be needed. In addition, the weakening global economy and its resultant increased pressure on the City's General Fund established the importance of the Department's on-going strategy of transferring Public Works' operational costs from the General Fund to Special Districts and Enterprise Funds to the maximum extent possible. To this end, the Department was able to reduce its draw against the General Fund from approximately seven percent (7%) of the City's General Fund allocation during Fiscal Year 2007-2008 to less than three percent (3%) in Fiscal Year 2008-2009.

Our anticipation is that at least for the short-term, this allocation will continue to be reduced as economic pressures require available General Funds to be diverted to mandatory public safety activities and other City departments than cannot feasibly generate sufficient revenues to sustain their operations. As this funds shift continues, it will be essential that the Department carefully balance its operational activities with available Enterprise and Special District funds and fees for service to continue the Department's progress towards operational sustainability.



Central Equipment Division

Mission Statement: The Central Equipment Division is committed to the protection and preservation of the City's investment in vehicles and rolling equipment. The Division strives to maximize vehicle and equipment life cycles through a comprehensive team approach to management and operations that sustain consistent and high-quality maintenance and repair. The Division utilizes an aggressive and proactive customer service program to ensure safe vehicles and equipment.

Central Equipment has three (3) employees and operating funding comes from the Central Equipment Fund, which totaled \$1,144,510 in FY 2009.

Fleet Management – Central Equipment procures, maintains, repairs and disposes of all of the City's 125 vehicles and fuel-powered heavy equipment such as backhoes, including the City's 61 police vehicles. This also includes purchasing and operational responsibilities for the Yard's gasoline and diesel fueling station, as well as on-site public assistance for the CNG fueling station.

Equipment Maintenance – Central Equipment procures, maintains, repairs and disposes of all of the City's portable equipment including such items as directional arrow boards, portable generators and lighting, jackhammers, etc. Additionally, Division personnel operate and maintain the City's 2 emergency generators located at City Hall and at the Police Department, as well as administering their related licensing and tax compliance issues.

Under the leadership of Equipment Foreman Bob Hogan, a 20-year employee, the Central Equipment Division accomplishes impressive levels of quality repairs and procurements accompanied by high levels of customer satisfaction through top-notch planning and coordinated teamwork.



Performance Measures and Results Central Equipment

Measure	2008 Results
Total number of preventative maintenance service repairs completed	309
Total number of safety inspections completed	423
Total number of daily demand service repairs completed	936
Total number of tire repairs completed	262
Total number of emergency calls responded to	10
Total amount of fuel purchased (gallons)	115,235
Total amount of fuel sold to others (gallons)	45,406.9
Total number of miles traveled – all vehicles	636,405
Total number of miles traveled – around the world	27
Total number of parts replaced	9,457
Total number of tires replaced	149



With only two full-time line mechanics, Central Equipment is extremely susceptible to significant operational variances from employee absences. That these variances rarely occur is an on-going tribute to the dedication and teamwork exhibited by the Division's multi-talented staff.



Engineering and Environmental Services Division

Engineering

Mission Statement: The mission of Engineering is to ensure quality design, oversight, construction, and renovation of the City's infrastructure to secure a high quality of life for Covina's residents, businesses and visitors.

Engineering has three and one-half (3.5) employees. Funding is provided by the General Fund for operations which totaled \$475,840 in FY 2009.

Engineering Services – Manage the use of public rights-of-way through the issuance of permits and impose conditional requirements on individuals and parties wishing to access the public rights-of-way.

Construction Engineering – Provide post-design engineering work, project inspection, and contract administrative functions for capital improvements to ensure compliance with contract documents.

Multi-Discipline – Design sanitary sewers, storm drains, domestic water storage and transmission systems and public street improvements.

Civil Design – Provide design review and oversight of subdivisions, tract maps and parcel maps.

Special Districts – Manage the operation of the City's public parking and street lighting special districts.



City Engineer, Leo Tolentino, an 18-year employee, administers the Engineering Section of the Division. As a registered engineer, Leo oversees all in-house engineering design work and private property subdivision filings while coordinating his Section's activities with those of Environmental Services.



Performance Measures and Results Engineering

Measure	2008 Results
Square feet of residential streets slurried	202,018
Miles of street resurfaced	5.21
Wheelchair ramps installed/modified	53
Tract/parcel maps/site plans reviewed	175
Permits issued for construction in the public right-of-way	209
Projects designed (signed plans, specifications and estimates)	9
Traffic signal system repair orders processed	59
Traffic signal system repair orders completed	57
Inspections made in public right-of-way	789
Parking District permits issued	1,243
Total value of projects designed	\$4.2 million

Engineering, as with all of the Department's operational areas, practices a robust program of cross-training and shared responsibilities to ensure a uniform level of service to the community, both at the public counter and in the field, while operating with minimal staffing levels.



Environmental Services

Mission Statement: Environmental Services is committed to ensuring a safe and healthy city by providing efficient street sweeping, trash and recycling collection; encouraging the use of alternative energies; and managing programs responsible for the removal of pollutants from our air and waterways.

The Environmental Services section has two (2) employees and funding is provided by the Environmental Fund and various state and local grants. Total funding in FY 2009 was \$3,529,980.

Integrated Waste Management – Environmental Services administers the City’s Integrated Waste Management program; consisting of solid waste collection, curbside recycling, solid waste and construction material diversion, and household hazardous waste programs. The majority of these services are provided under contract by Covina Disposal, under the oversight of Environmental Services.

Environmental Protection – Programs that help to protect the local and regional environment are also administered by Environmental Services. These include street sweeping and storm drain catch basin cleaning (as required by the Federal Clean Water Act); administration of the public sale of compressed natural gas (CNG) for alternative fuel vehicles at the Public Works Yard; and investigation of illicit discharges of material to the public street and drainage systems.



Environmental Services Manager Vivian Castro oversees the functions of the Environmental Services section and manages the coordinated activities of the combined Engineering and Environmental Services Division. A doctoral candidate, Ms. Castro has extensive experience with California legislative affairs; a major plus in the heavily regulated field of environmental protection.



Performance Measures and Results Environmental Services

Measure	2008 Results
Total miles of street swept	10,545
Total tons of waste collected	44,859
Total tons of curbside recycling collected	2,912
Total tons of waste diverted from landfills	11,472
Total percentage of waste diverted from landfills	34%
Total number of used oil containers distributed	167
Total number of composting bins distributed	35
National Pollutant Discharge Elimination System (NPDES) violations investigated	61
Total number of waste management consumer complaints investigated	233
Total number of Christmas trees recycled	2,810
Total tons of Christmas trees recycled	28.1
Total tons of green waste diverted	6,862
Total gallons of CNG sold (9 months)	16,495
Gallons of used oil recycled	1,106
Tons of emissions reduced by employee rideshare program	323
Tons of emissions reduced by public commuter programs	298



Michele Saint, a 17-year employee, is the Management Analyst for Environmental Services, the smallest operational area of the Department. Environmental staff works tirelessly to ensure the City's compliance with a myriad of state and federally mandated programs, while administering the City's solid waste recycling and disposal contracts.



Facility Maintenance Division

Mission Statement: The Facility Maintenance Division is committed to the protection and preservation of the City's investment in buildings and facilities. The Division strives to maximize cost-effective maintenance and repair activities through a coordinated team approach to operations that include both in-house and contractor maintenance and repair services. The Division utilizes an aggressive and proactive customer service approach to ensure rapid responses to all critical needs.

Facility Maintenance has one (1) full-time employee and four (4) part-time employees; with two of the four part-time employees dedicated to the Police Department. Operational funding for this Division comes from the General Fund, which totaled \$234,340 in FY 2009.

Facility Maintenance – Performs general and preventative maintenance and repair services for all City buildings and requested services for various other facilities including water reservoir sites and park facilities. These activities include both in-house and contract electrical, plumbing, HVAC, carpentry and painting repairs; as well as oversight of contract capital repairs and daily custodial services.



In addition to having responsibility for all Public Works Department field operations, Public Works Superintendent Paul Hertz also directly supervises the activities of the Facility Maintenance Division.



Performance Measures and Results Facility Maintenance

Measure	2008 Results
Total service requests completed	460
Total facility heating/air conditioning repairs completed	35
Total facility lighting/electrical repairs completed	62
Total number of emergency calls responded to	1
Total number of fluorescent tubes replaced	465
Total number of lights converted to compact fluorescent lamps (CFLs)	212
Manhours allocated to the inspection of city buildings	1,040



General Maintenance Worker J.C. Perez (pictured on right) provides field supervision and direction for the Division's four part-time employees (one of which, Frank Ng, is pictured left) in addition to handling a variety of multi-discipline repair activities. The vehicle pictured above has been custom outfitted to meet those multi-discipline needs.



Street and Sewer Maintenance Division

Mission Statement: The Street and Sewer Maintenance Division is committed to ensuring a safe and healthy city by providing accessible streets; quality maintenance of the city's roadway infrastructure; efficient sanitary sewer maintenance; along with right-of-way litter and abandoned item removal.

The Street and Sewer Maintenance Division has eight (8) employees, including the Public Works Superintendent and the Street Maintenance Supervisor. Funding is provided by State Gas Tax funds, Landscape District funds, Sewer District funds and the General Fund, totaling \$1,396,960 in FY 2009.

Street Maintenance Program – The Street Maintenance Section is responsible for maintaining 34 miles of arterial roadways, 82 miles of residential roadways, 240 miles of curb and gutter, 9,900 street trees, 3,900 traffic signs (800 of which are classified as critical), and over 1 million square feet of sidewalk. This Section is also responsible for operation of the City's Zone Maintenance program which handles the cleaning of "orphaned" right-of-way areas, repainting of curb and street markings, cleaning of slot gutters and drainage channels, and weed abatement and general litter control.

Sewer Maintenance Program – The Sewer Maintenance Section is responsible for the maintenance and operation of 121 miles of public sanitary sewer and a sewer lift station. The majority of these activities are currently performed under contract by the City of West Covina. However, planning is underway to bring these activities in-house to improve both the efficiency and the effectiveness of the program. Additionally, while routine cleaning work is currently performed by contract forces, City personnel are first responders for all system overflows.



Long-range maintenance plans, day-to-day street maintenance and repair activities, and the implementation of the City's revamped Zone Maintenance Program are the responsibility of Street Maintenance Supervisor Augie Martinez, a 27-year employee.



Performance Measures and Results Street & Sewer Maintenance

Measure	2008 Results
Total traffic signs removed/replaced/installed	261
Total number of potholes repaired	1,047
Total square feet of sidewalk removed/replaced	854
Total linear feet of curb markings repainted	12,786
Total number of utility cuts repaired	156
Total number of trees trimmed by in-house forces	565
Total number of trees removed by in-house forces	97
Total number of trees trimmed by contract forces	688
Total number of trees removed by contract forces	42
Total number of emergency calls responded to	28
Total linear feet of sanitary sewer pipe cleaned/flushed	243,720
Total number of sanitary sewer overflows (SSOs) responded to	3
Total number of shopping carts removed from rights-of-way	73
Total weight of discarded items removed from rights-of-way (tons)	27
Total number of storm drain catch basins cleaned	156
Total tons of material used to fill potholes	15
Total tons of asphalt used in skin patching and utility cuts	326
Total tons of trees recycled	150
Estimated value of urban forest	\$24.9 million

With an operational field-strength of six, the Street & Sewer Maintenance Division utilizes its member's multiple talents and aggressive cross-training regimen on a daily basis to meet the ever-increasing demands of the community and its aging infrastructure systems.



Water Utility Division

Mission Statement: The Water Utility Division is committed to planning, protecting, operating, and maintaining the potable water system of the city in a manner that ensures the cost-effective delivery of adequate, high-quality water resources to its customers.

The Water Utility Division has eleven (11) employees assigned to three (3) operational areas: Production and Storage, Transmission and Distribution, and Customer Service. Operating funds are provided by the Water Utility and Water Capital Funds and totaled \$8,135,160 in FY 2009.



Water Foreman and 30-year employee Dean Dospital oversees the operations and activities of the Water Utility Division including direct supervision of the Production & Storage and Customer Service Sections.

Customer Service – The Customer Service Section is responsible for service turn-ons and offs, meter reading, meter replacements, system flushing and blow-off's, backflow prevention and testing, water conservation programs, and responses to customer usage inquiries. In 2008, Customer Service personnel handled 2,889 consumer inquiries.

In addition to handling service turn-ons and offs, meter reading and their associated activities, Customer Service personnel also frequently assist customers in determining and locating leaks on their property and dispense valuable water conservation information and advice.



Transmission and Distribution – This Section is responsible for the maintenance and operation of 102 miles of water main lines; 8,470 service lines and meters; and 991 fire hydrants. The most visible of the Sections, Transmission and Distribution employees completed 53 main line repairs, 148 service line repairs, and responded to 176 emergency call-outs over the course of the 2008 calendar year.



Utilizing a combination of new technology and tried-and-tested techniques the Transmission & Distribution Section, supervised by Water Crew Leader Mike Gibb (3rd from left, a 19-year employee), safely and efficiently affects repairs of the water distribution system under often hazardous and challenging conditions.

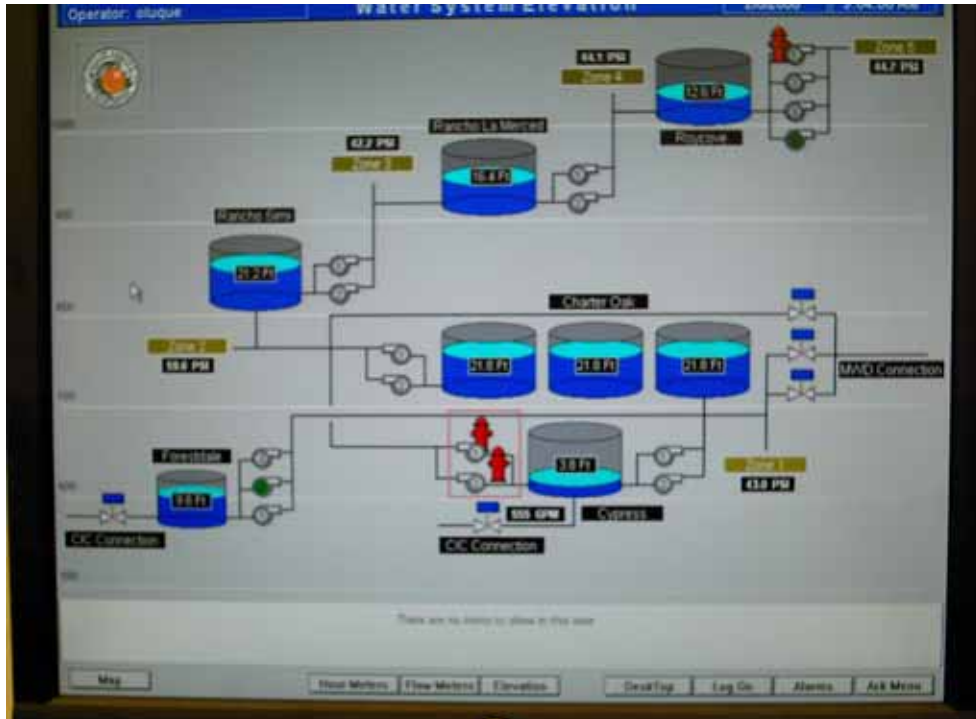
Production and Storage – This Section is responsible for the maintenance and operation of the City’s 8 reservoirs and 6 pump stations with a system capacity of 18.5 million gallons. The two pump operators assigned to this Section are responsible for monitoring and adjusting the system **24 hours a day** to ensure adequate water supply availability every day of the year for both the routine daily use and fire protection needs of the system at all times. They also conduct daily testing of the water for quality assurance, as well as other monthly and annual testing for state regulatory compliance with the Department of Public Health.

Water Pump Operators Mike Puente and Oscar Luque (30-year and 5-year employees respectively) work as a team around-the-clock to ensure the delivery of adequate levels of high-quality water resources for residential and business consumption, as well as for fire suppression.



Performance Measures and Results Water Utility

Measure	2008 Results
Total number of meters read	50,039
Total number of meter replacements completed	1,053
Total number of consumer responses completed	2,889
Total number of backflow tests completed	182
Total number of flushed/blow-offs completed	129
Total number of service lines repaired/replaced	148
Total number of main lines repaired/replaced	53
Total number of fire hydrants repaired/replaced	20
Total gallons of water supplied	2.3 billion
Total gallons of water supplied on a daily basis	6.3 million
Total number of emergency calls responded to	176
Average GPM, 24-hours per day, 7-days per week	4,363
Total number of water quality tests done annually	2,092



The City's System Control and Data Acquisition (SCADA) system allows the City's Pump Operators to monitor and adjust the water system's storage and delivery actions from any location 24-hours per day, 365 days per year.



Administrative Services Division

Mission Statement: The Administrative Services Division provides timely, high-quality financial and management reports, information, and support services. In addition, it provides invaluable support to the Department's other Divisions to meet their primary goal of serving the citizens of Covina.

The Administrative Services Division has a total of five and one-half (5.5) full-time equivalent employees, including the Public Works Manager. Funding is provided by the Water Utility Fund, Environmental Fund, Central Equipment Fund, and the General Fund. Total budget for the Administrative Services Division in FY 2009 was \$723,540, the majority of which is included within the aforementioned Division budgets.

Administrative Services – The Administrative Services Division provides administrative oversight to the Department as a whole, as well as administrative support and customer service for each of the Department's divisions. These activities include such indispensable efforts as the preparation of the Department's operating budget; monthly revenue and expenditure reports; production and management of the Department's Capital Improvement Program budget; projection and monitoring of departmental revenues; maintenance and administration of employee personnel files, reports and information; processing of all purchasing-related documents and monitoring of purchase order status; monitoring of state and federal legislation that may impact the Public Works Department; development and oversight of the Department's safety program including all Cal-OSHA compliance; centralized word-processing for all divisions; and preparation of miscellaneous reports, studies, and analysis, as needed.



A Juris Doctor graduate of UCLA, Public Works Manager Kalieh Honish directs the activities of the Administrative Services Division while also directly overseeing the activities of the Central Equipment and Engineering & Environmental Services Divisions.



Performance Measures and Results Administrative Services

Measure	2008 Results
Total Departmental positions recruited, examined and filled	6
Total number of budgetary activity cost centers prepared and monitored	56
Total number of Dig Alert service tickets processed and tracked	799
Total number of purchase orders processed	2,146
Total number of work orders processed	4,984
Total number of training internal training sessions conducted	167
Total number of days lost Department-wide by industrial accidents	29
Total number of At-Risk youth employed and monitored through L.A. Works	6
Total number of public hearing notices processed and mailed	63,476
Total pieces of surplus equipment auctioned	95
Total number of monthly fire extinguisher safety inspections conducted	600



In addition to performing the indispensable tasks that support the Department’s mission, Administrative Services personnel are most importantly the “face” and “voice” of the Department through their public counter interactions with the community.



Capital Improvement Program

The Capital Improvement Program (CIP) is a Citywide budgetary expenditure prepared by City Administration and the Finance Department and managed by the City's various departments; with the goal of enhancing and/or improving the City's public infrastructure. The Public Works Department manages the CIP projects pertaining to improvements in the areas of streets, equipment, traffic signals, non-park public buildings, sewers, storm drains, water systems, and any specific projects that may be requested by other departments.

The development of the CIP is a collaborative process. Every year ideas for new projects are solicited from each of the Department's divisions and from City employees. The project ideas are then evaluated and prioritized for possible inclusion in that fiscal year's CIP which is funded with a combination of available revenue sources including grants, restricted state and federal funds, local restricted funds such as water capital and assessment district funds, and General Funds.

In Fiscal Year 2009, the CIP program includes:

- Appropriations totaling \$10,031,789
- 21 active projects totaling \$5,251,119
- 32 new projects totaling \$4,780,670



CIP projects provide widespread benefits to the community in a variety of ways, including enhanced property values. Above left and left: newly resurfaced residential roadway after the installation of new water mains, services and fire hydrants. Above: an experimental solar-powered, flashing LED stop sign at the intersection of Cypress and Sunflower which, if effective, may eliminate the need for a much more expensive traffic signal system.



Capital Improvement Program

Recently Completed Projects

FACILITY/LOCATION	PROJECT SCOPE
Front – Azusa to easterly end	Water main replacement and street resurfacing
Front – Second to Barranca	Water main replacement and street resurfacing
Houser – San Bernardino to Front	Water main replacement and street resurfacing
Heathdale – San Bernardino to Front	Water main replacement and street resurfacing
Elsbeth – San Bernardino to Front	Water main replacement and slurry seal
Dover – San Bernardino to Front	Water main replacement and slurry seal
Armel – San Bernardino to Front	Water main replacement and slurry seal
Larkin – San Bernardino to Front	Water main replacement and slurry seal
Bridger – Larkin to easterly end	Water main replacement and slurry seal
Front – Elspeth to Dover	Water main replacement and slurry seal
Front – Armel to Hollenbeck	Water main replacement and slurry seal
Front – Citrus to Second	Service lateral replacements and slurry seal
Heathdale Condominiums (130)	Service lateral replacements and slurry seal
Vintage Walk Condominiums (61)	Service lateral replacements and slurry seal
Leaf – Cypress to Brookport	Street resurfacing
Bobbie – Leaf to easterly end	Street resurfacing
Benbow – Leaf to easterly end	Street resurfacing
Benbow – Rimsdale to easterly end	Street resurfacing
Benwood – Homerest to easterly end	Street resurfacing
Bellbrook – Leaf to easterly end	Street resurfacing
Homerest – Cypress to Benwood	Street resurfacing
Rimsdale – Benwood to southerly end	Street resurfacing
Park – Cypress to northerly end	Street resurfacing
Benbow – Park to Barranca	Street resurfacing
Benwood – Park to Barranca	Street resurfacing
Traymore – Bellbrook to Covina	Street resurfacing
Brookport – Traymore to westerly end	Street resurfacing
Calera – Bellbrook to northerly end	Street resurfacing
Bellbrook – First to Traymore	Street resurfacing
First – Cypress to Bellbrook	Street resurfacing
Covina Service Road – Fairvale to Fairvalley	Street resurfacing
Garsden – Cypress to northerly end	Street resurfacing
Charter – Benwood to northerly end	Street resurfacing
Benbow – Garsden to Lyman	Street resurfacing
Howard – Bellbrook to Covina	Slurry seal
Second – Bellbrook to Covina	Slurry seal
Bellbrook – Second to Howard	Slurry seal
Brookport – Second to Howard	Slurry seal
Edward – Brookport to northerly end	Slurry seal



Charter Oak Reservoir	Security improvements
City Hall	Fire alarm system upgrade
City Hall	Finance Department improvements
Library	Roof repair and replacement
Library	Boiler replacement
City Yard	Roof repair and replacement
Citywide	ADA access ramps
Citywide	Annual sidewalk repairs
Central Equipment	Acquire/outfit (3) detective vehicles
Central Equipment	Acquire/outfit alternative fuel vehicle
Citywide	Annual sidewalk repairs

Projects In Progress

FACILITY/LOCATION	PROJECT SCOPE
Cedar – Edna to Cypress	Street resurfacing
Fifth – Edna to Cypress	Street resurfacing
Fourth – Edna to Cypress	Street resurfacing
Edenfield – Edna to Cypress	Street resurfacing
Viceroy – Edna to Cypress	Street resurfacing
Wingate – Grand to Glendora	Street resurfacing
Dodsworth – Wingate to northerly end	Street resurfacing
Danehurst – Wingate to northerly end	Street resurfacing
Adams Park – Hollenbeck to Cedar	Street resurfacing
Valencia – San Bernardino to Badillo	Street resurfacing
Rimsdale – Badillo to San Bernardino	Street resurfacing
Dexter – Barranca to Kendall	Street resurfacing
Kendall – Dexter to Badillo	Street resurfacing
Grandview – Badillo to southerly end	Street resurfacing
Third – Badillo to Puente	Street resurfacing
Fourth – Badillo to Puente	Street resurfacing
Fifth – Badillo to Dexter	Street resurfacing
Dexter – Citrus to Cedar	Street resurfacing
Cedar – Puente to Dexter	Street resurfacing
Hepner – Puente to Dexter	Street resurfacing
Albertson – Puente to Dexter	Street resurfacing
Aldenville – Puente to Dexter	Street resurfacing
Rue Royal – Barranca to easterly end	Street resurfacing
Reeder – Badillo to Cypress	Street resurfacing
Fenimore – Edna to Cypress	Slurry seal
Calvados – Edna to Cypress	Slurry seal
Edna – westerly city limit to Citrus	Slurry seal
Park – San Bernardino to Front	Water main replacement and street resurfacing
Howard – San Bernardino to Front	Water main replacement and street resurfacing



First – San Bernardino to Front	Water main replacement and street resurfacing
Curtis – San Bernardino to Front	Water main replacement and street resurfacing
Palm – Cedar to Valencia	Water main replacement and street resurfacing
Adams Park – Cedar to Valencia	Water main replacement and street resurfacing
Kenoak – Cedar to Valencia	Water main replacement and street resurfacing
Grovecenter – Lark Ellen to Azusa	Water main replacement and street resurfacing
Iris – Grovecenter to northerly end	Water main replacement and street resurfacing
Hyacinth – Grovecenter to northerly end	Water main replacement and street resurfacing
Waterbury – Grovecenter to northerly end	Water main replacement and street resurfacing
Leaf – Grovecenter to Badillo	Water main replacement and street resurfacing
Homerest – Grovecenter to southerly end	Water main replacement and street resurfacing
Eileen – south of Grovecenter to northerly end	Water main replacement and street resurfacing
Valencia – San Bernardino to northerly end	Water main replacement and slurry seal
Fourth – San Bernardino to northerly end	Water main replacement and slurry seal
Pershing – Fourth to Pollard	Water main replacement and slurry seal
Pollard – Pershing to Hampton	Water main replacement and slurry seal
Hampton – Fourth to Pollard	Water main replacement and slurry seal
Cedar – San Bernardino to Badillo	Water mains, overlay and sewer replacement
Fifth – San Bernardino to northerly end	Water services and street resurfacing
Alley west of Park – San Bernardino to Front	Water main replacement and new services
Barranca – Thelborn to Cypress	Street resurfacing
City Hall	Window replacement
City Hall	Roof design and repair
Rancho La Merced	Tank replacement
Covina and Sunflower	Traffic signal system
Cienega and Glendora	Traffic signal system
Rowland/Covina Hills Road and Grand	Traffic signal system modification
Citywide	Safe Routes to School speed awareness program

